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The implementation of the strategy has to be submitted to the relevant staff representation authorities in each country concerned, in compliance with the specific procedures, terms and conditions set forth by each national legislation.

In those countries in which public or private-health cover is provided, Ipsen is dependent on prices set for medicines, pricing and reimbursement-regime reforms and is vulnerable to the potential withdrawal of certain medicines from the list of reimbursable medicines by governments, and the relevant regulatory authorities in its locations.

Ipsen operates in certain geographical regions whose governmental finances, local currencies or inflation rates could erode the local competitiveness of Ipsen's medicines relative to competitors operating in local currency, and/or could be detrimental to Ipsen's margins in those regions where Ipsen's sales are billed in local currencies.

In a number of countries, Ipsen markets its medicines via distributors or agents; some of these partners' financial strengths could be impacted by changing economic or market conditions, potentially subjecting Ipsen to difficulties in recovering its receivables. Furthermore, in certain countries whose financial equilibrium is threatened by changing economic or market conditions, and where Ipsen sells its medicines directly to hospitals, Ipsen could be forced to lengthen its payment terms or could experience difficulties in recovering its receivables in full.

Ipsen also faces various risks and uncertainties inherent to its activities identified under the caption 'Risk Factors' in the Company's Universal Registration Document.

All of the above risks could affect Ipsen's future ability to achieve its financial targets, which were set assuming reasonable macroeconomic conditions based on the information available today.







David Loew CEO



Aymeric Le Chatelier CFO



For Q&A
Christelle Huguet
Head of R&D





Our growth journey

Next phase of transformation built on strong foundations

2020-2023

Setting foundations

- New strategy
- Focus on Specialty Care

2024-2027

Dynamic growth

- Several launches
- >> Further pipeline expansion

2028+

Lasting momentum

- Balanced & diversified portfolio across three therapy areas
- Sustained growth, supported by pipeline & external innovation





Today's highlights



2023 financial results

Total-sales: +6.7%¹

Growth platforms: +13.0%¹

Core operating margin: 32.0%



2024 key milestones

Regulatory decisions

Onivyde: U.S.

elafibranor: U.S., E.U.

odevixibat: E.U.



Q4 pipeline progress

Regulatory submissions elafibranor: U.S., E.U.

Regulatory resubmission odevixibat: E.U.



2024 guidance²

Total-sales growth >+6%1

Core operating margin ~30%







2023 sales highlights

(3)	FY	2023	Q4 2023	
	€m	% change	€m	% change
Growth platforms	1,893	13.0%	486	4.9%
New medicines	119	n/a	42	n/a
Somatuline	1,066	-10.4%	278	-5.4%
Other	51	-10.7%	13	18.9%
Total Sales	3,128	6.7%	818	5.4%







Growth platforms: +13.0% in FY 2023









Q4 -7.0%

_ Q4 | +19.0% Q4 +**7.0**% _ Q4 +14.7%¹

Strong underlying aesthetic & therapeutics performance

Strong volume uptakes across most geographies

Good growth in China

Further growth in post-gemcitabine setting

Challenging baseline & phasing effects: sales to aesthetics partner

Momentum in first & second-line renal cell carcinoma

Robust performance in Europe

1L PDAC: NCCN guidelines updated in December 2023

FY 2023 FY 2023 FY 2023 +14.5% FY 2023 +22.9% +5.9% +17.3%¹

All growth rates at constant exchange rates.







New medicines



FY 2023 €74m

H2 U.S. launch in second indication, ALGS

PFIC: increasing number of patients & markets



FY 2023 **€38m**

Completed strategic re-build of operational capabilities

Focus on community setting & expanding use into wild-type population



FY 2023 **€7m**

Recent launch in U.S.: first & only treatment for patients with FOP

Sales from special-licence sales in some ex-U.S. markets







Somatuline sales: Q4 -5.4%; FY -10.4%



_ Europe _ Q4 -1.9%

Rest of World Q4 -17.6%

Volumes stable in a growing market

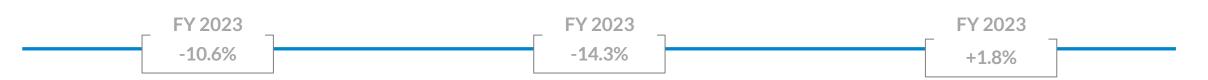
Favorable one-off catch-up pricing adjustment

Reduced baseline: one year after generic launch in key countries

Benefit from competitor stockouts

Impact from generic launch in Australia

Effects from phasing & tendering in some countries







A high-value, sustainable pipeline

Phase II Phase III Registration Phase I IPN60210 ONIVYDE + 5-FU/LV + **CABOMETYX+ FIDRISERTIB** R/R multiple myeloma **ATEZOLIZUMAB OXALIPLATIN FOP** & R/R DLBCL 2L mCRPC 1L mPDAC IPN60260 **ELAFIBRANOR** TAZVERIK + R² ODEVIXIBAT¹ Viral cholestatic disease **PSC** 2LFL Alagille syndrome Oncology IPN60250 **BYLVAY ELAFIBRANOR** Rare Disease **PSC** Biliary atresia 2L PBC Neuroscience **DYSPORT IPN10200** Longer-acting neurotoxin Chronic & episodic Information shown as at Ax migraine end of January 2024 **IPN10200** Longer-acting neurotoxin Tx





Launching four new medicines or new indications in 2024





Elafibranor



Indication	Market	Expected regulatory-decision date
1L mPDAC	U.S. only	FDA: 13 Feb 2024
ALGS	Global ¹	U.S. launch underway EMA: H2 2024
2L PBC	Global ²	FDA: 10 Jun 2024 EMA: H2 2024
FOP	U.S. & selected RoW	U.S. launch underway



Generation Ipsen: sustainability-performance update

	Pillars	KPIs	2023 performance
	Environment	Science-based GHG-emission reductions ¹ vs 2019 baseline by 2030 Scope 1&2: -50% Scope 3: -20%	Scope 1&2:-36% Scope 3: -29%
Q	Patients	Reduce time to make non-FDA/EMA regulatory submissions by 25%	First data in 2024
0.00	Doordo	Gender balance in Global Leadership Team	53% women (from 48% in 2022)
88	People	Increase proportion of colleagues engaged in healthcare or environmental projects to 35% by 2024	43%
<u>aja</u>	Governance	ISO37001 certification for anti-corruption management systems	Renewed in 2023





Financials

Aymeric Le Chatelier Chief Financial Officer



Core P&L

Solid sales growth; operating margin primarily reflects R&D investment from acquisitions

	FY 2023 €m	FY 2022 €m	change %
Total Sales	3,128	3,025	3.4%
Other revenue	179	131	36.1%
Cost of goods sold	(571)	(528)	8.2%
Gross Profit	2,735	2,629	4.1%
% of total sales	87.5%	86.9%	0.6 pts
R&D expenses	(619)	(445)	39.1%
% of total sales	19.8%	14.7%	5.1 pts
SG&A expenses	(1,135)	(1,039)	15.8%
% of total sales	36.3%	34.4%	2.1 pts
Other operating income and expenses	20	(29)	n/a
Core Operating Income	1,001	1,115	-10.3%
% of total sales	32.0%	36.9%	-4.9 pts

Total sales

Adverse impact from currencies

Other revenue

Favorable impact from license rights to Onivyde

Cost of goods sold

Unfavorable mix of sales & royalties paid

R&D expenses

Investment from pipeline assets of Epizyme & Albireo

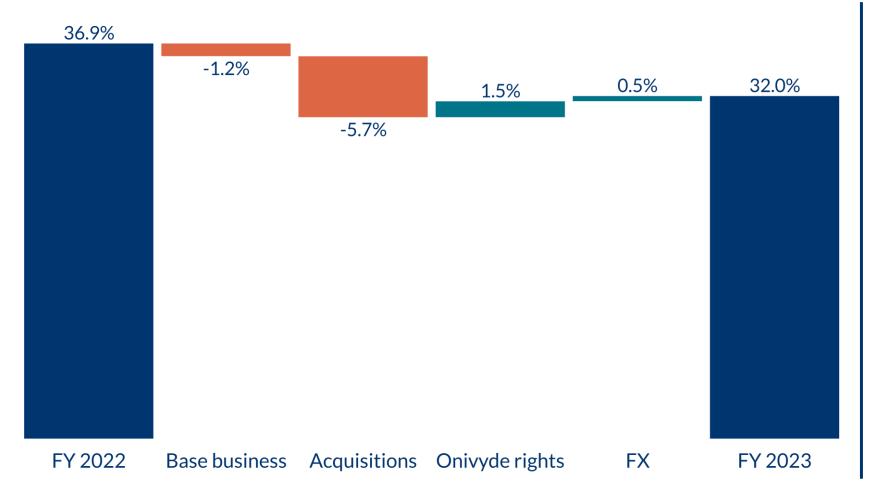
SG&A expenses

Investment in pre-launch activities, including elafibranor



2023 core operating margin evolution

Reflective of dilutive impact from recent acquisitions



Base business

- Strong contribution of growth platforms
- Pre-launch investment
- Gradual decline of Somatuline

Acquisitions

 Dilutive Epizyme & Albireo impacts driven by commercial & R&D investments

Onivyde rights

 Milestones for licence rights with ex-U.S. partner in 1L PDAC





Core operating income to consolidated net profit

	FY 2023	FY 2022	change
	€m	€m	%
Core Operating Income	1,001	1,115	-10.3%
Amortization of intangible assets	(207)	(103)	n/a
Restructuring & other operating expense	(231)	(168)	37.5%
Impairment losses	253	(114)	n/a
IFRS Operating Income	816	730	11.8%
Financial expenses	(54)	(24)	n/a
Income tax	(136)	(112)	21.4%
Share of net loss ¹	(5)	(1)	n/a
Net profit from discontinued operations	27	55	-50.9%
IFRS Consolidated Net Profit	647	647	-

Amortization of intangible assets
Increase mainly related to new assets: Bylvay,
Tazverik & Sohonos

Restructuring & other operating expense mainly related to Albireo integration & transaction costs and other transformation programs

Impairment losses
includes Sohonos
impairment reversal of
€280m, following U.S.
regulatory approval





Cash flow & net debt

	FY 2023	FY 2022	change
	€m	€m	%
Opening Net Cash	399	28	n/a
Free cash flow	711	817	-13.0%
Dividends	(100)	(100)	_
Net investments	(933)	(446)	n/a
Milestones on current portfolio	(1)	(119)	n/a
Change in cash from discontinued activities	13	249	n/a
Other	(25)	(31)	-19.1%
Change in Net Cash/(Debt)	(334)	371	n/a
Closing Net Cash	65	399	-83.7%

Free cash-flow decline driven by lower core operating income & higher level of capital expenditures & improved working capital

Net investments primarily reflected Albireo acquisition

Strong balance sheet with closing net cash of €65m

Significant firepower¹ for external innovation: €1.9bn at end of FY 2023



FY 2024 guidance

Excluding any impact from potential late-stage¹ external-innovation transactions



- Expected adverse impact of around 1% from currencies, based on average level of exchange rates in January 2024
- Incorporates expectations for Somatuline of further generic lanreotide products in the U.S & E.U.



Includes additional R&D expenses from anticipated early and mid-stage external-innovation opportunities







Conclusion

David Loew Chief Executive Officer



Conclusion

Next phase of transformation built on strong foundations

Delivering Financial Results



- Solid combination of top-line growth
 & core operating margin
- Significant firepower for further transactions

Progress with Pipeline



- Regulatory decisions in 2024 across Oncology & Rare Disease
- Advancing key trials for mid-term readouts

Focus in 2024



- Launching four new medicines or new indications
- Progressing external-innovation strategy





QUESTIONS

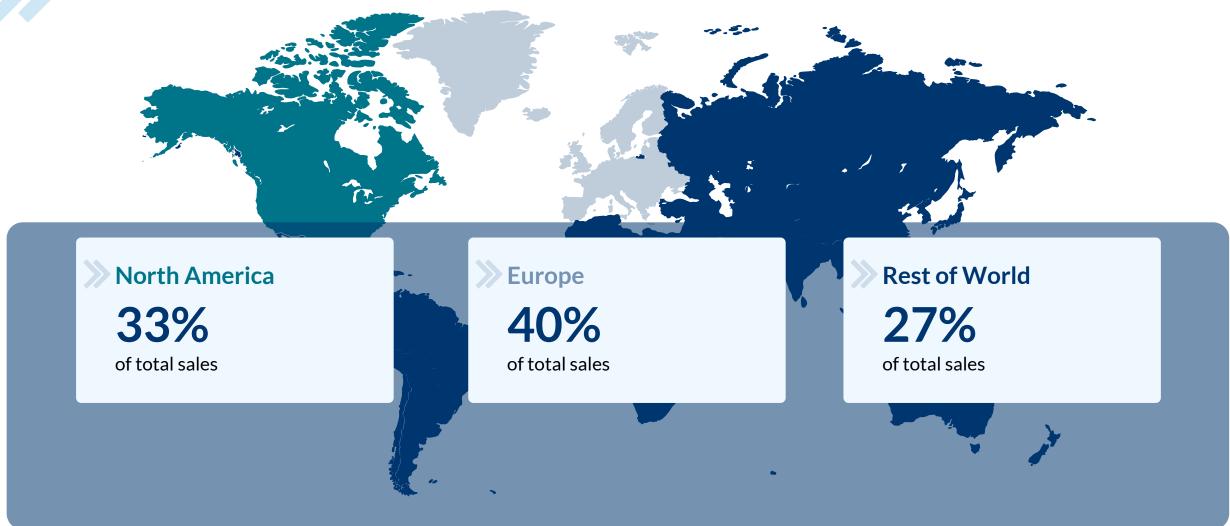


APPENDIX





FY 2023 sales by region

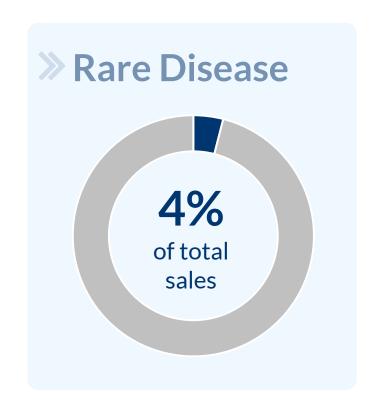


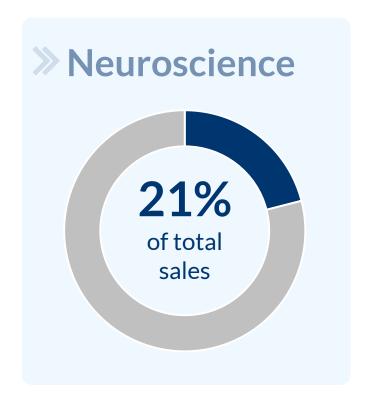




FY 2023 sales by therapeutic area



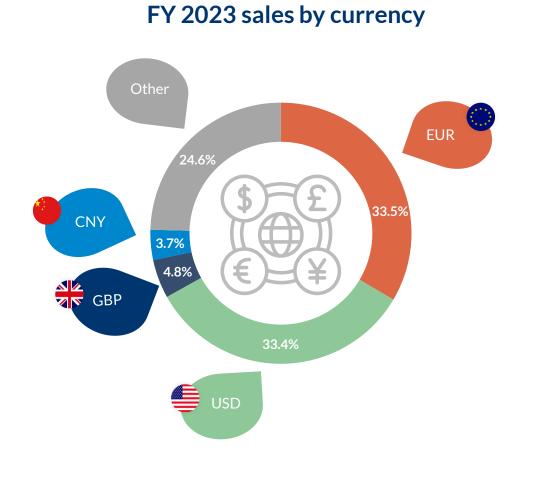


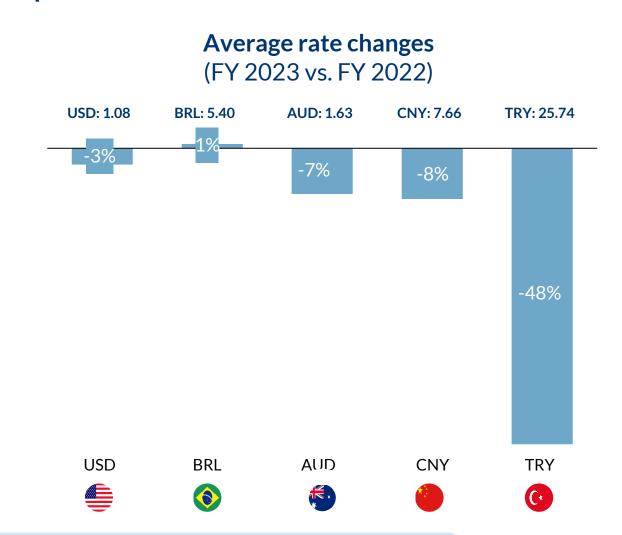






FY 2023 total sales: unfavorable impact of fx rates







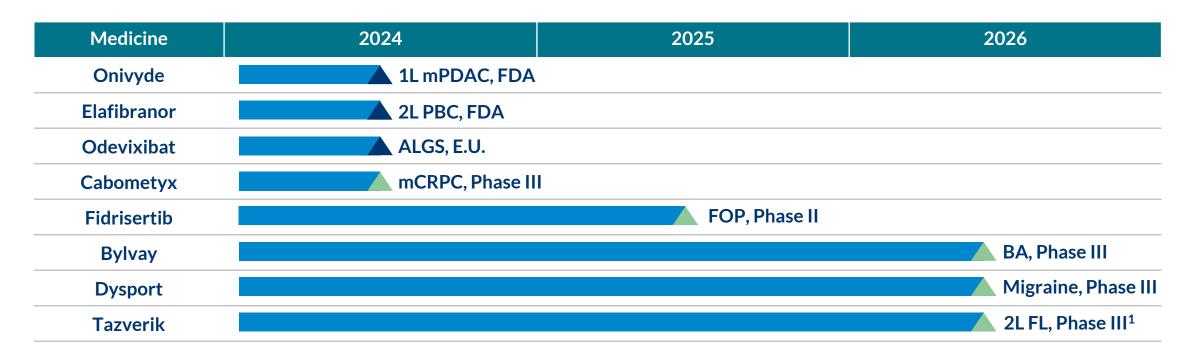


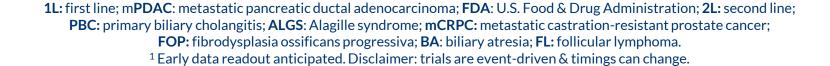
Near to mid-term outlook













Oncology

TRIAL	POPULATION	PATIENTS	DESIGN	PRIMARY ENDPOINT(S)	STATUS
Cabometyx CONTACT-02 Phase III NCT04446117	2L mCRPC	575	Second novel hormonal therapy (abiraterone & prednisone or enzalutamide) or Cabometyx + atezolizumab	PFS, OS	PFS endpoint met Awaiting OS data
Onivyde NAPOLI-3 Phase III NCT04083235	1L PDAC	770	Nab-paclitaxel + gemcitabine or Onivyde + 5-FU/LV + oxaliplatin	OS	U.S. regulatory decision February 2024



Oncology

TRIAL	POPULATION	PATIENTS	DESIGN	PRIMARY ENDPOINT(S)	STATUS
Tazverik SYMPHONY-1 Phase III NCT04224493	R/R FL: following at least one prior systemic chemotherapy, immunotherapy, or chemo- immunotherapy	540	Placebo + R ² or Tazverik + R ²	PFS	Recruiting ¹
IPN60210 Phase I/Ib NCT05121103	R/R multiple myeloma & R/R DLBCL	96	IPN60210	Treatment-emergent adverse events, dosing & ORR	Recruiting ¹



Rare Disease

TRIAL	POPULATION	PATIENTS	DESIGN	PRIMARY ENDPOINT	STATUS
Elafibranor ELATIVE Phase III NCT04526665	2L PBC	161	Placebo or elafibranor	Response to treatment defined as ALP < 1.67 x ULN and total bilirubin ≤ ULN and ALP decrease ≥ 15 percent	Regulatory decisions: U.S.: June 2024 E.U.: H2 2024
Bylvay BOLD Phase III NCT04336722	Biliary atresia	245	Placebo or Bylvay	Time to first occurrence of liver transplant, or death	Recruiting ¹
Fidrisertib FALKON Phase II NCT05039515	FOP (chronic)	90	Placebo or two dosing regimens of fidrisertib	Annualized change in new HO volume and safety	Recruiting ¹
Bylvay ASSERT Phase III NCT04674761	Alagille syndrome	63	Placebo or odevixibat	Change from baseline in scratching score	Regulatory decision: E.U.: H2 2024



Rare Disease

TRIAL	POPULATION	PATIENTS	DESIGN	PRIMARY ENDPOINT(S)	STATUS
IPN60250 Phase II NCT05642468	Primary sclerosing cholangitis	12	10mg IPN60250 tablet QD for 12 weeks 30mg (3 x 10mg) IPN60250 tablets QD for 12 weeks	Safety and tolerability	Recruiting ¹
Elafibranor ELMWOOD Phase II NCT05627362	Primary sclerosing cholangitis	60	Placebo or elafibranor	Safety and tolerability	Recruiting ¹
IPN60260 Phase I ISRCTN13265717	Viral cholestatic disease	108	Interventional	Safety and tolerability	Recruiting ¹

¹ Recruitment status as per ct.gov, January 2024. **QD**: once a day.



Neuroscience

TRIAL	POPULATION	PATIENTS	DESIGN	PRIMARY ENDPOINT	STATUS
IPN10200 Ax LANTIC Phase II NCT04821089	Moderate to severe upper facial lines	191	Dose escalation & dose-finding versus Dysport or placebo	Safety	Fully recruited ¹
IPN10200 Tx LANTIMA Phase II NCT04752774	Adult patients with upper-limb spasticity	209	Dose escalation & dose-finding versus Dysport or placebo	Safety	Recruiting ²
Dysport C-BEOND Phase III NCT06047444	Chronic migraine	720	Placebo or two dosing regimes of Dysport	Efficacy and safety	Recruiting ²
Dysport E-BEOND Phase III NCT06047457	Episodic migraine	714	Placebo or two dosing regimes of Dysport	Efficacy and safety	Recruiting ²



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