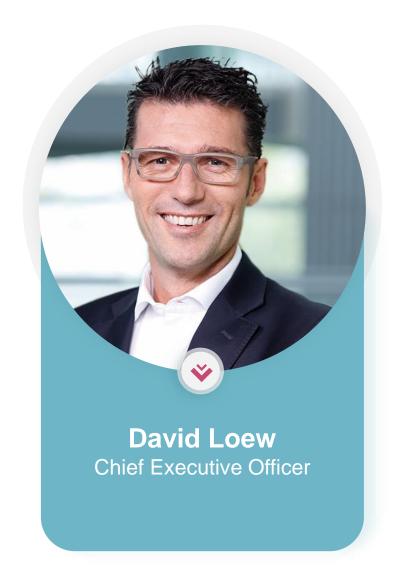


Disclaimer and safe harbor

- This presentation includes only summary information and does not purport to be comprehensive. Forward-looking statements, targets and estimates contained herein are for illustrative purposes only and are based on management's current views and assumptions. Such statements involve known and unknown risks and uncertainties that may cause actual results, performance or events to differ materially from those anticipated in the summary information. Actual results may depart significantly from these targets given the occurrence of certain risks and uncertainties, notably given that a new medicine can appear to be promising at a preparatory stage of development or after clinical trials but never be launched on the market or be launched on the market but fail to sell notably for regulatory or competitive reasons. Ipsen must deal with or may have to deal with competition from generic medicines that may result in market-share losses, which could affect its level of growth in sales or profitability. The Company expressly disclaims any obligation or undertaking to update or revise any forward-looking statements, targets or estimates contained in this presentation to reflect any change in events, conditions, assumptions or circumstances on which any such statements are based, unless so required by applicable law.
- All medicine names listed in this document are either licensed to Ipsen or are registered trademarks of Ipsen or its partners.
- The implementation of the strategy has to be submitted to the relevant staff representation authorities in each country concerned, in compliance with the specific procedures, terms and conditions set forth by each national legislation.
- In those countries in which public or private-health cover is provided, Ipsen is dependent on prices set for medicines, pricing and reimbursement-regime reforms and is vulnerable to the potential withdrawal of certain medicines from the list of reimbursable medicines by governments, and the relevant regulatory authorities in its locations.
- Ipsen operates in certain geographical regions whose governmental finances, local currencies or inflation rates could erode the local competitiveness of Ipsen's medicines relative to competitors operating in local currency, and/or could be detrimental to Ipsen's margins in those regions where Ipsen's sales are billed in local currencies.
- In a number of countries, Ipsen markets its medicines via distributors or agents; some of these partners' financial strengths could be impacted by changing economic or market conditions, potentially subjecting Ipsen to difficulties in recovering its receivables. Furthermore, in certain countries whose financial equilibrium is threatened by changing economic or market conditions, and where Ipsen sells its medicines directly to hospitals, Ipsen could be forced to lengthen its payment terms or could experience difficulties in recovering its receivables in full.
- Ipsen also faces various risks and uncertainties inherent to its activities identified under the caption 'Risk Factors' in the Company's Universal Registration Document.
- All of the above risks could affect Ipsen's future ability to achieve its financial targets, which were set assuming reasonable macroeconomic conditions based on the information available today.



Speakers

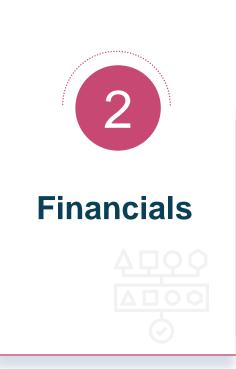




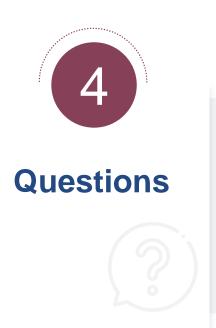


Agenda

Business overview









BUSINESS **OVERVIEW**



Highlights

Consistent strong delivery on strategic roadmap

Financial results

- H1 total-sales growth of 7.4%
- Growth platforms & newly acquired medicines now represent around two thirds of total sales
- Core operating margin of 34.0%

Albireo

- Albireo acquisition completed in March
- Integration progressing well



Pipeline update

- Onivyde: sNDA accepted (U.S.) 1L PDAC
- Bylvay: FDA approval (U.S.) ALGS
- Palovarotene: favorable outcome from Advisory Committee (U.S.) - FOP
- Elafibranor: met primary endpoint (ELATIVE) -2L PBC

2023 guidance upgraded

- Total-sales growth greater than 6.0%¹
- Core operating margin greater than 30.0%²

All growth rates are at constant exchange rates.



Growth platforms: Dysport, Decapeptyl, Cabometyx and Onivyde; sNDA: supplemental New Drug Application; 1L: first line; PDAC: pancreatic ductal adenocarcinoma; ALGS: Alagille syndrome; FOP: fibrodysplasia ossificans progressiva; 2L: second line; PBC: primary biliary cholangitis.



Sales performance

Growth platforms continuing to excel; contributions from newly acquired medicines

	H1 2	H1 2023		2023
	€m	change	€m	change
Dysport	319	31.7%	165	38.3%
Decapeptyl	277	6.0%	147	11.0%
Cabometyx	266	26.3%	135	22.1%
Onivyde	78	-8.0%	41	-3.7%
Growth platforms	940	17.7%	488	20.6%
Bylvay	23	n/a	18	n/a
Tazverik	19	n/a	9	n/a
Newly acquired medicines	42	n/a	28	n/a
Somatuline	529	-12.0%	266	-14.1%
Other	27	-15.2%	14	-9.8%
Total sales	1,537	7.4%	795	9.0%



Growth platforms: consistent strong performance



CABOMETYX® (cabozantinib) tablets



+31.7%

+26.3%

+19.3%

Further aesthetics-market growth, accompanied by favorable baseline effect

Continued strong doubledigit therapeutics growth across regions Strong volume uptakes across most geographies

Momentum in first & second-line renal cell carcinoma

China sales recovery post-COVID in Q2

+6.0%

Decapeptyl®

Growth in Europe offset by adverse pricing

Growth in the U.S. driven by market-share gains

1L PDAC pre-launch activities

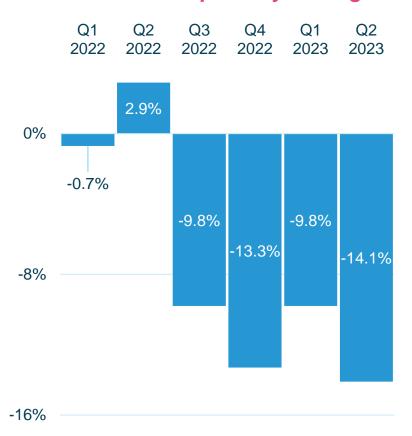


Somatuline sales: continuing to decline gradually



Now around one third of total sales

Somatuline quarterly sales growth



H1 2023 -12.0% sales growth

North America -9.6%

- Solid volume-demand growth
- Ongoing adverse pricing

Europe -21.7%

Generic competition continuing to impact

Rest of World +6.3%

- Solid underlying growth
- Several markets performing well, including Latin America



Recently acquired medicines



€23m

Growth of 140%¹

Strong momentum in North America and Europe

Increasing number of treated PFIC patients



€19m

Growth of 18% in commercial sales²

Focus on all-comers, new-patient starts & duration of therapy

Increasing share of office-based patients



Building high-value, sustainable pipeline

Longer-acting neurotoxin

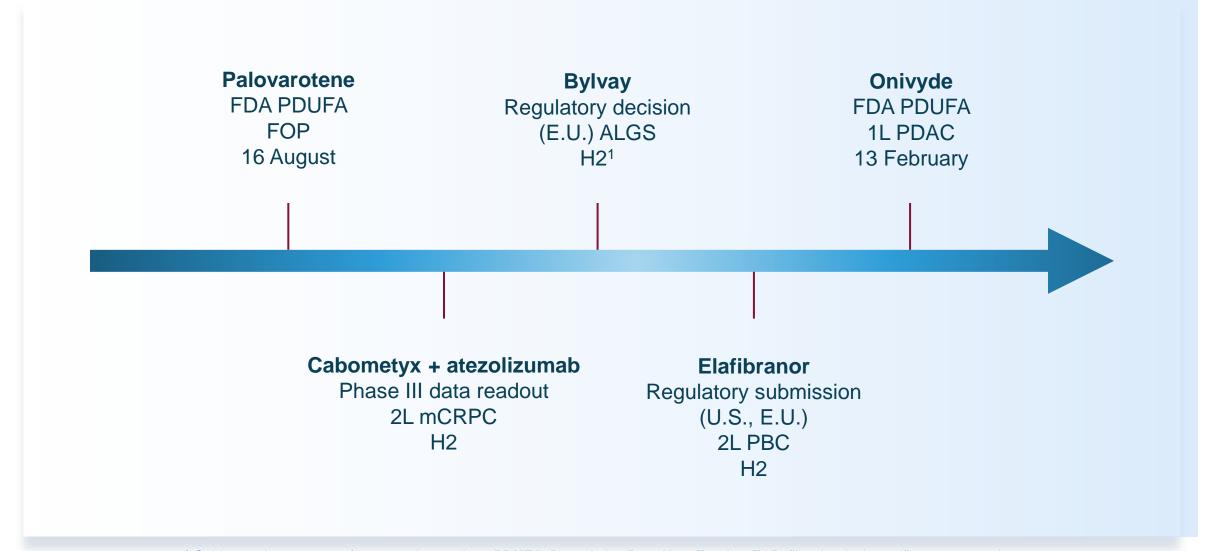
Tx

Registration Phase I Phase II Phase III CABOMETYX + **IPN60210 TAZVERIK** ONIVYDE + 5-FU/LV + R/R multiple myeloma **ATEZOLIZUMAB** (various combinations) **OXALIPLATIN** & R/R DLBCL 2L mCRPC R/R malignancies 1L PDAC **TAZVERIK IPN60260** TAZVERIK + R² **BYLVAY** (+ hormonotherapy) Viral cholestatic disease 2L FL Alagille syndrome **mCRPC PALOVAROTENE FIDRISERTIB ELAFIBRANOR FOP** 2L PBC **FOP ELAFIBRANOR BYLVAY PSC** Biliary atresia **IPN60250** Oncology **PSC** Rare Disease IPN10200 Information shown as at end of June 2023. Longer-acting neurotoxin Neuroscience Ax R/R: relapsed/refractory; DLBCL: diffuse large B-cell lymphoma; mCRPC: metastatic castration-resistant prostate cancer; FOP: fibrodysplasia ossificans progressiva; PSC: IPN10200



primary sclerosing cholangitis; **Ax**: aesthetics; **Tx**: therapeutics; **2L**: second line; **1L**: first line; **R**²: lenalidomide + rituximab; **FL**: follicular lymphoma; **PBC**: primary biliary cholangitis; **PDAC**: pancreatic ductal adenocarcinoma.

Pipeline: near-term milestones





FINANCIALS



H1 2023 financial highlights

Total sales

Core operating income

Core operating margin¹

Core EPS²

Free cash flow

+7.4%
-7.9%
-5.6% pts
-6.6%
+9.6%



Core P&L

Strong sales growth and significant investment for growth

€ <i>m</i>
Total Sales
Other revenue
Cost of goods sold
Gross Profit
% of total sales
R&D expenses
% of total sales
SG&A expenses
% of total sales
Other operating income and expenses
Core Operating Income
% of total sales

H1 2023
1,536.6
86.5
(269.9)
1,353.3
88.1%
(290.2)
18.9%
(552.6)
36.0%
12.7
523.2
34.0%

H1 2022	Change
1,433.7	7.2%
64.2	34.8%
(242.1)	11.5%
1,255.8	7.8%
87.6%	0.5pts
(207.2)	40.1%
14.5%	4.4pts
(487.3)	13.4%
34.7%	13.0pts
6.5	94.9%
568.0	-7.9%
39.6%	-5.6pts



Total sales

Limited impact of currencies

Other revenue

Favorable impact from license rights to Onivyde

Cost of goods sold

Adverse mix of royalties paid

R&D expenses

Investment from pipeline assets of Epizyme & Albireo

SG&A expenses

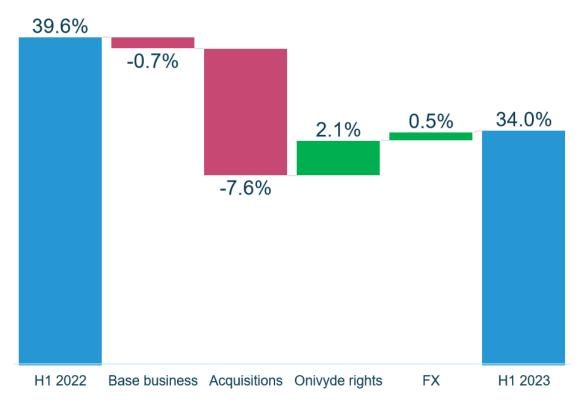
Commercial investment for growth including Tazverik & Bylvay launch activity



H1 core operating margin evolution

Reflected dilutive impact from recent acquisitions

Core Operating margin (as a % of total sales)



Base business

- Contribution of growth platforms
- Pre-launch & RoW commercial activities & existing pipeline investment
- Gradual decline of Somatuline

Acquisitions

- Epizyme & Albireo dilutive impact based on commercial & R&D investments
- Limited synergies to date

Onivyde rights

 Upfront fee from licence rights with ex-U.S. partner for 1L PDAC

Strong underlying level of core operating margin at 34% of total sales



Core operating income to consolidated net profit

€m	ŀ
Core Operating Income	
Amortization of intangible assets	
Restructuring and other operating expense	(
Impairment losses	
IFRS Operating Income	
Net financing expenses	
Other financial income	
Income taxes and other	
Net profit from discontinued operations	
IFRS Consolidated Net Profit	
Core earnings per share	

H1 2023	H1 2022	Change
523.2	568.0	-7.9%
(90.7)	(46.6)	94.6%
(125.0)	(20.0)	n/a
(11.9)	0.0	n/a
295.6	501.3	-42.2%
(12.0)	(9.5)	-27.0%
(22.1)	(0.5)	n/a
(66.4)	(109.1)	-39.2%
0.0	12.1	n/a
195.1	394.3	-50.5%
€4.73	€5.06	-6.6%

Amortization of intangible assets

Increase mainly from Bylvay & Tazverik

Restructuring & other operating expense

Mainly related to Albireo integration & transaction costs, other transformation programs and discontinuation of clinical trials

Core earnings per share

In line with core operating income with core effective tax rate at 20.4%



Cash flow & net debt

€m	H1 2023	H1 2022		
Opening Net Cash/(Debt) ¹	398.8	28.0		
Free cash flow	371.5	339.0	*	Solid free cash flow: growing by 9.6%
Dividend	(99.6)	(100.2)		
Net investments	(945.9)	(101.9)	*	Strong balance sheet:
Change in cash from discontinued activities	13.9	6.1		closing net debt of €0.3bn
Other (share buyback, FX, discontinued)	(10.9)	(2.8)		
Change in net cash	(671.0)	140.3	*	Significant firepower ² for external innovation:
Closing Net Cash/(Debt) ¹	(272.2)	168.2		€1.7bn at end of H1 2023



Upgraded FY 2023 guidance



Total-sales growth

greater than 6.0% at constant exchange rates



Expected adverse impact of around 3% from currencies, based on average level of exchange rates in June 2023



Core operating margin

greater than 30.0% of total sales



excludes any potential impact of incremental investments from external-innovation transactions



CONCLUSION



Conclusion

Strategic roadmap driving growth story





DELIVERING FURTHER STRONG RESULTS



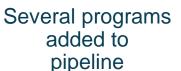
Growth platforms & newly acquired medicines driving sales growth

A strong core operating margin

Cash generation supporting a robust balance sheet



ADVANCING PIPELINE



Favorable developments in first half of year

Anticipated regulatory decisions in near term

Capital-markets day: 7 December 2023, London



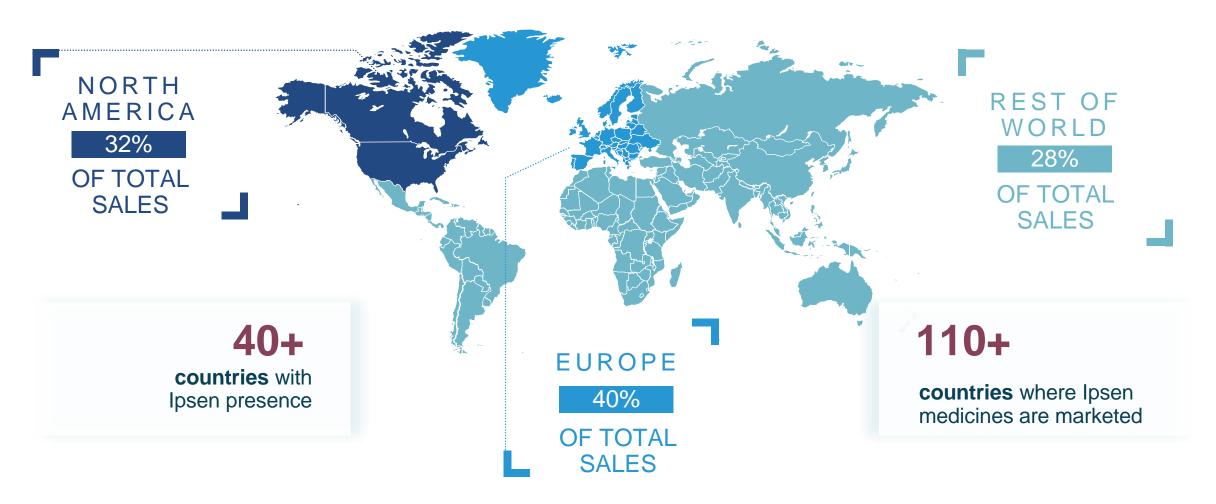
QUESTIONS



APPENDIX

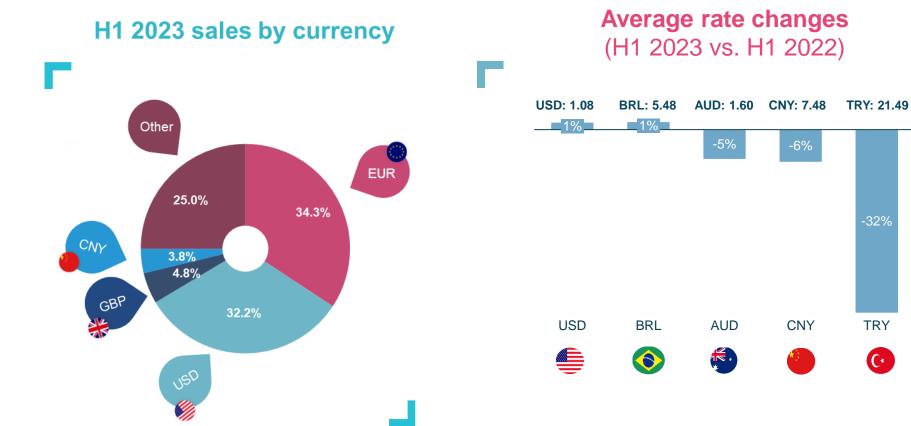


A strong global footprint





H1 2023 total sales: fx rates







Oncology

TRIAL	POPULATION	PATIENTS	DESIGN	PRIMARY ENDPOINT(S)	STATUS
Cabometyx CONTACT-02 Phase III NCT04446117	2L mCRPC	580	Second novel hormonal therapy (abiraterone & prednisone or enzalutamide) or Cabometyx + atezolizumab	OS, PFS	Recruiting ¹ Data anticipated H2 2023
Onivyde NAPOLI-3 Phase III NCT04083235	1L PDAC	770	Nab-paclitaxel + gemcitabine or Onivyde + 5-FU/LV + oxaliplatin	OS	U.S. PDUFA date 13 February 2024
Tazverik SYMPHONY-1 Phase III NCT04224493	R/R FL: following at least one prior systemic chemotherapy, immunotherapy, or chemo- immunotherapy	540	Placebo + R ² or Tazverik + R ²	PFS	Recruiting ¹



^{1.} Recruitment status as per ct.gov, June 2023. **2L**: second line; **mCRPC**: metastatic castration-resistant prostate cancer; **OS**: overall survival; **PFS**: progression-free survival; **1L**: first line; **PDAC**: pancreatic ductal adenocarcinoma; **R/R**: relapsed/refractory; **FL**: follicular lymphoma; **R**²: lenalidomide + rituximab.

Oncology

TRIAL	POPULATION	PATIENTS	DESIGN	PRIMARY ENDPOINT(S)	STATUS
Tazverik ARIA Phase Ib/II NCT05205252	R/R hematologic malignancies	156	Tazverik in various combinations: multi-cohort	Phase Ib: dosing, safety Phase II: ORR	Recruiting ¹
IPN60210 Phase I/Ib NCT05121103	R/R multiple myeloma & R/R DLBCL	96	IPN60210	Treatment-emergent adverse events, dosing & ORR	Recruiting ¹
Tazverik CELLO-1 Phase lb/II NCT04179864	mCRPC: patients who have not received chemotherapy	104	Enzalutamide + Tazverik or abiraterone/prednisone + Tazverik	Phase Ib: dosing, safety Phase II: rPFS Tazverik + enzalutamide	Active, not recruiting ¹



^{1.} Recruitment status as per ct.gov, June 2023. R/R: relapsed/refractory; ORR: objective response rate; DLBCL: diffuse large B-cell lymphoma; mCRPC: metastatic castration-resistant prostate cancer; rPFS: radiographic progression-free survival.

Rare Disease

TRIAL	POPULATION	PATIENTS	DESIGN	PRIMARY ENDPOINT	STATUS
Elafibranor ELATIVE Phase III NCT04526665	2L PBC	161	Placebo or elafibranor	Response to treatment defined as ALP < 1.67 x ULN and total bilirubin ≤ ULN and ALP decrease ≥ 15 percent	Primary endpoint met
Bylvay ASSERT Phase III NCT04674761	Alagille syndrome	63	Placebo or Bylvay	Change from baseline in scratching score	U.S. regulatory approval H1 2023
Bylvay BOLD Phase III NCT04336722	Biliary atresia	205	Placebo or Bylvay	Proportion of patients who are alive and have not undergone a liver transplant after 104 weeks of study treatment	Recruiting ¹



^{1.} Recruitment status as per ct.gov, June 2023. **2L**: second line; **PBC**: primary biliary cholangitis; **ALP**: alkaline phosphatase; **ULN**: upper limit normal; **PDUFA**: Prescription Drug User Fee Act.

Rare Disease

TRIAL	POPULATION	PATIENTS	DESIGN	PRIMARY ENDPOINT(S)	STATUS
Palovarotene MOVE Phase III NCT03312634	FOP (chronic)	107	Palovarotene - 5mg QD and upon flare-up, 20mg QD for 28 days, followed by 10mg for 56 days	Annualized change in new HO volume	U.S. PDUFA date: 16 August 2023
Fidrisertib FALKON Phase II NCT05039515	FOP (chronic)	90	Placebo or two dosing regimens of fidrisertib	Annualized change in new HO volume and safety	First patient commenced dosing Q1 2022



Rare Disease

TRIAL	POPULATION	PATIENTS	DESIGN	PRIMARY ENDPOINT(S)	STATUS
IPN60250 Phase II NCT05642468	Primary sclerosing cholangitis	12	10mg IPN60250 tablet QD for 12 weeks 30mg (3x10 mg) IPN60250 tablets QD for 12 weeks	Treatment-related adverse events	Recruiting ¹
Elafibranor ELMWOOD Phase II NCT05627362	Primary sclerosing cholangitis	60	Placebo or elafibranor	Safety, significant changes in physical examination findings, laboratory parameters, vital signs, electrocardiogram readings	Recruiting ¹
IPN60260 Phase I ISRCTN13265717	Viral cholestatic disease	108	Interventional	To be confirmed	Recruiting ¹



^{1.} Recruitment status as per ct.gov, June 2023. **QD**: once a day.

Neuroscience

TRIAL	POPULATION	PATIENTS	DESIGN	PRIMARY ENDPOINT	STATUS
IPN10200 Ax LANTIC Phase II NCT04821089	Moderate to severe upper facial lines	424	Dose escalation & dose finding versus Dysport or placebo	Safety	First patient commenced dosing Q1 2023
IPN10200 Tx LANTIMA Phase II NCT04752774	Adult patients with upper-limb spasticity	209	Dose escalation & dose finding versus Dysport or placebo	Safety	First patient commenced dosing Q2 2023





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