

BRING

the full potential of our innovative medicines to patients

BUILD a high-value sustainable pipeline

FOCUS. TOGETHER. FOR PATIENTS & SOCIETY.



BOOST a culture of collaboration & excellence



DELIVER efficiencies to enable targeted investment & growth



Investor and analyst call Expanding the scope in Rare Disease

17 December 2021

Disclaimer & Safe Harbor

- This presentation includes only summary information and does not purport to be comprehensive. Forward-looking statements, targets and estimates contained herein are for illustrative purposes only and are based on management's current views and assumptions. Such statements involve known and unknown risks and uncertainties that may cause actual results, performance or events to differ materially from those anticipated in the summary information. Actual results may depart significantly from these targets given the occurrence of certain risks and uncertainties, notably given that a new medicine can appear to be promising at a preparatory stage of development or after clinical trials but never be launched on the market or be launched on the market but fail to sell notably for regulatory or competitive reasons. Ipsen must deal with or may have to deal with competition from generic medicines that may result in market-share losses, which could affect its level of growth in sales or profitability. The Company expressly disclaims any obligation or undertaking to update or revise any forward-looking statements, targets or estimates contained in this presentation to reflect any change in events, conditions, assumptions or circumstances on which any such statements are based, unless so required by applicable law.
- All medicine names listed in this document are either licensed to Ipsen or are registered trademarks of Ipsen or its partners.
- The implementation of the strategy has to be submitted to the relevant staff representation authorities in each country concerned, in compliance with the specific procedures, terms and conditions set forth by each national legislation.
- In those countries in which public or private-health cover is provided, Ipsen is dependent on prices set for medicines, pricing and reimbursement-regime reforms and is vulnerable to the potential withdrawal of certain medicines from the list of reimbursable medicines by governments, and the relevant regulatory authorities in its locations. In light of the economic impact caused by the COVID-19 pandemic, there could be increased pressure on the pharmaceutical industry to lower medicine prices.
- Ipsen operates in certain geographical regions whose governmental finances, local currencies or inflation rates could erode the local competitiveness of Ipsen's
 medicines relative to competitors operating in local currency, and/or could be detrimental to Ipsen's margins in those regions where Ipsen's sales are billed in local
 currencies.
- In a number of countries, Ipsen markets its medicines via distributors or agents; some of these partners' financial strengths could be impacted by changing economic or market conditions, including impacts of the COVID-19 pandemic, potentially subjecting Ipsen to difficulties in recovering its receivables. Furthermore, in certain countries whose financial equilibrium is threatened by changing economic or market conditions, including impacts of the COVID-19 pandemic or market conditions, including impacts of the COVID-19 pandemic, and where Ipsen sells its medicines directly to hospitals, Ipsen could be forced to lengthen its payment terms or could experience difficulties in recovering its receivables in full.
- Ipsen also faces various risks and uncertainties inherent to its activities identified under the caption 'Risk Factors' in the Company's Universal Registration Document.
- All of the above risks could affect lpsen's future ability to achieve its financial targets, which were set assuming reasonable macroeconomic conditions based on the information available today.



Speakers







David Loew Chief Executive Officer

Aymeric Le Chatelier Chief Financial Officer

Howard Mayer Head of Research and Development









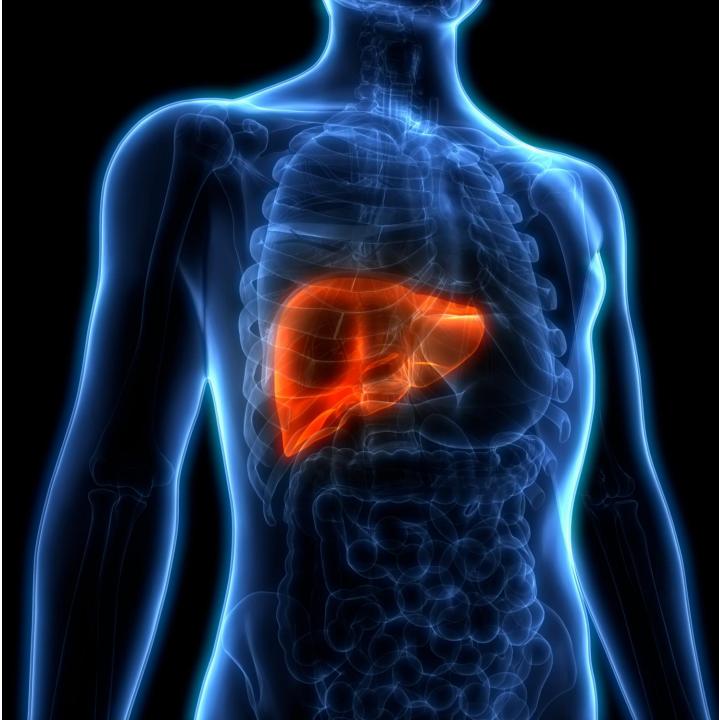






Strategic rationale

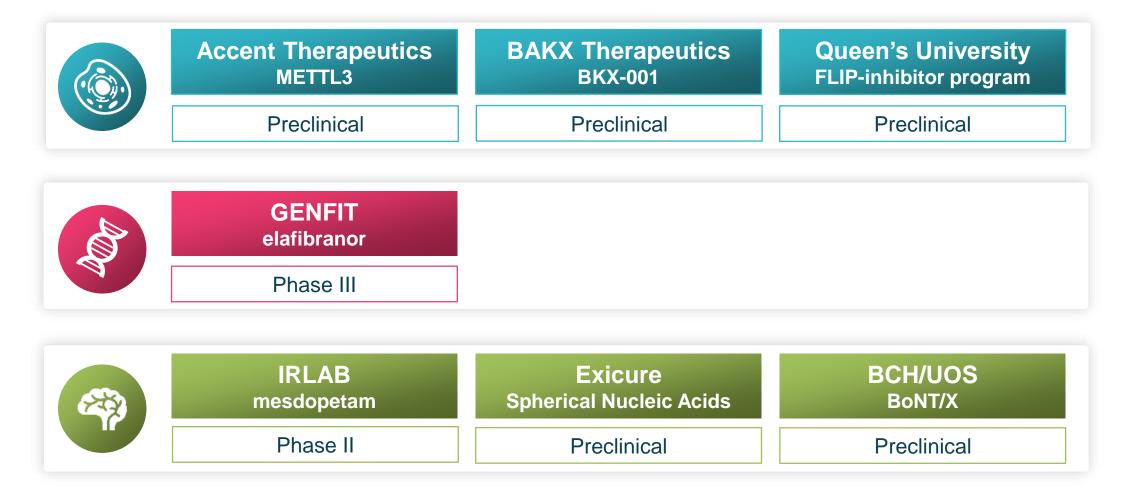
David Loew



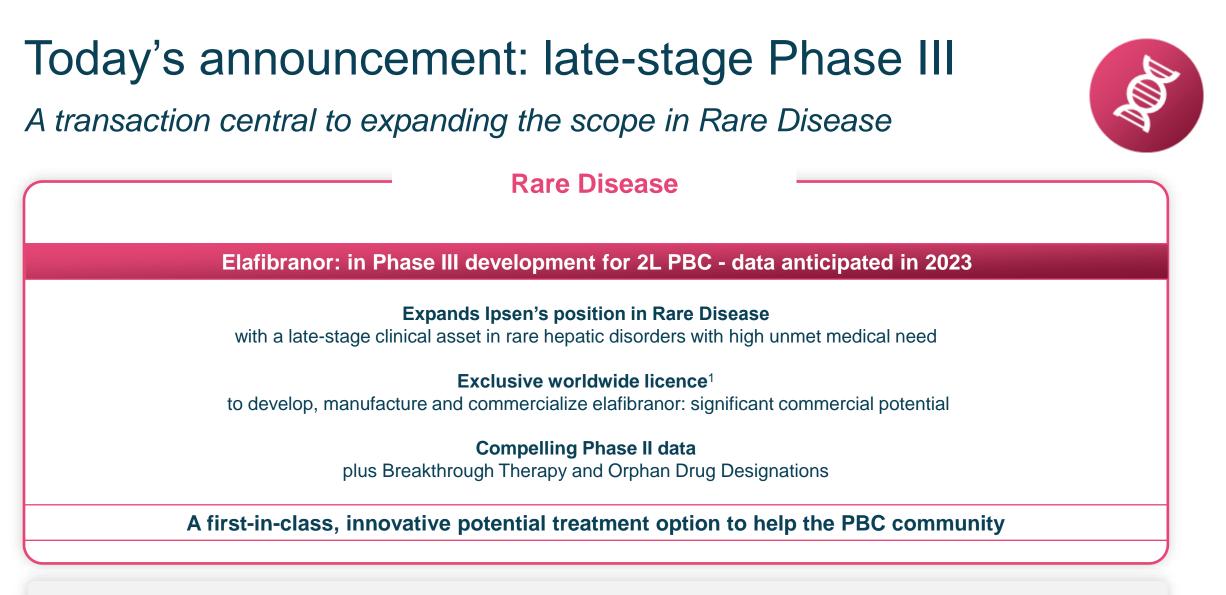


Strong execution of the external-innovation strategy

Seven transactions completed in 2021: across the therapeutic areas







Access² to future programs led by GENFIT



The science: elafibranor

Howard Mayer





PBC A rare, chronic autoimmune disease of the liver¹

Bile is a liquid produced inside the liver to help digest fats and remove waste products from the body²

PBC leads to a slow, progressive destruction of the small bile ducts of the liver, causing bile and other toxins to build up in the liver (known as cholestasis)¹

Further damage can lead to scarring, fibrosis and eventually cirrhosis of the liver¹

Kimagi T, Heathcote EJ. Orphanet J Rare Dis. 2008; 3:1.
 NHS. Primary Biliary Cirrhosis.https://www.nhs.uk/conditions/primary-biliary-cirrhosis-pbc/

PAGE

Bile Production

Healthy Liver

Cirrhosis

Fibrosis

Small Bile Duct Destruction



Improving the lives of people living with rare conditions



A high unmet medical need

PBC impacts patient's daily lives through debilitating symptoms (fatigue, itching), jaundice and progressive liver damage (liver fibrosis, cirrhosis and liver failure)¹

Untreated, it can result in liver failure, transplant or death

Serologic hallmark of PBC is the antimitochondrial antibody, a highly disease-specific autoantibody found in 90-95% of patients and less than 1% of controls

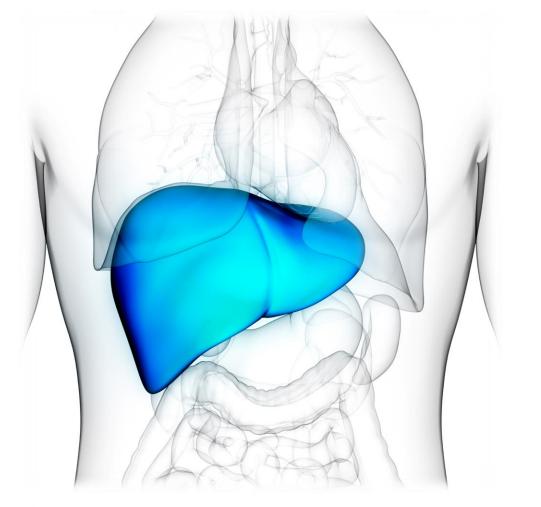
Higher incidence in women, and a leading cause of liver transplantation

The prevalence of people living with PBC in the US is estimated to be between 23.9-39.2 per $100,000^{2,3}$



Treatment options: PBC





First line

Backbone: UDCA (13-15 mg/kg/day): not curative

Generally safe, may improve clinical symptoms, delay progression and improve quality of life

1L in treatment-naïve patients since 1999: 30-40% non-responders 5% intolerant (GI effects)

Second line

Obeticholic Acid: approved therapy

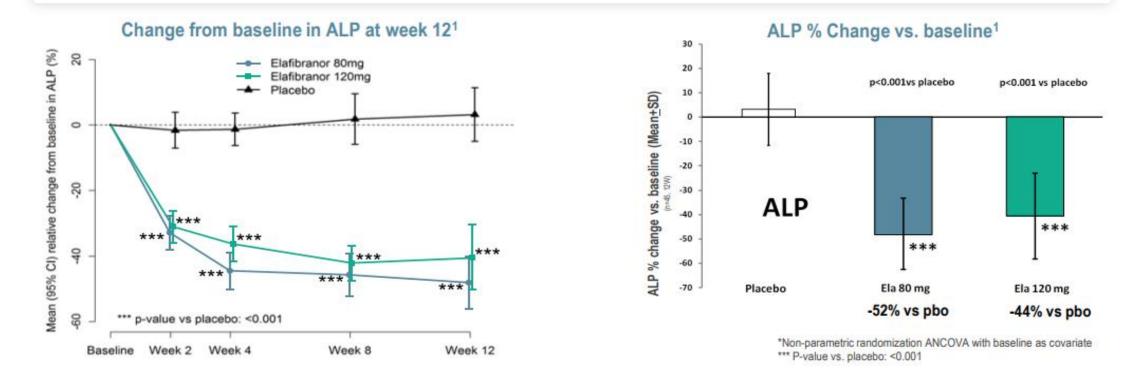
Boxed warning for hepatic decompensation and failure. Warning for severe pruritis¹



Elafibranor as a potential treatment for PBC

Clinical development – Phase II

Statistically significant treatment effects in both 80mg and 120mg doses on the primary endpoint (confirmed in mITT* set) of serum ALP change from baseline

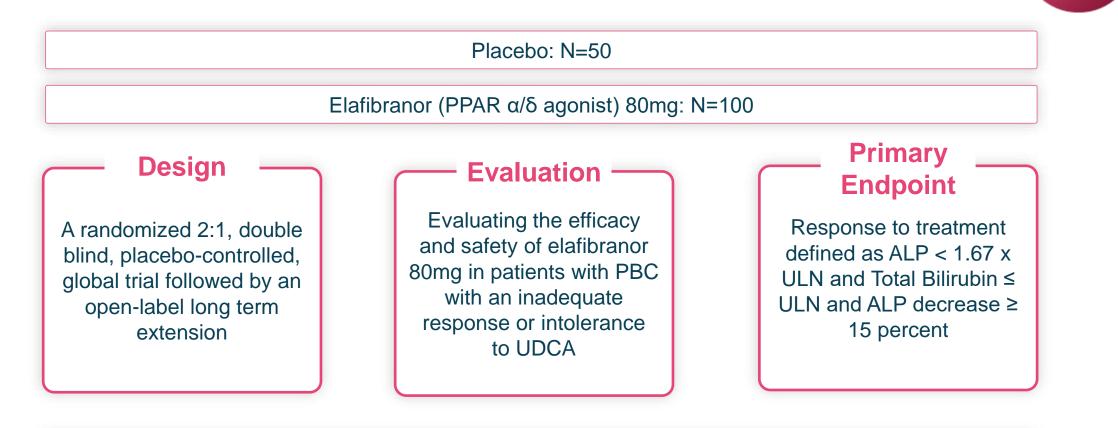




mITT: modified intention to treat; ALP: alkaline phosphatase. Note:* mITT (all subjects with available baseline value and at least one post-baseline value under treatment for ALP) = placebo (N=15), elafibranor 80mg (N=15), elafibranor 120mg (N=14). Per Protocol Set = placebo (N=14), elafibranor 80mg (N=14), elafibranor 120mg (N=13). ITT = placebo (N=15), elafibranor 80mg (N=14), elafibranor 120mg (N=15). References:1. Schattenberg et al. J. of Hepatol. 2021;Vol. 74, Issue 6:1344-1354.

Elafibranor as a potential treatment for PBC

Clinical development – ELATIVE Phase III trial in PBC

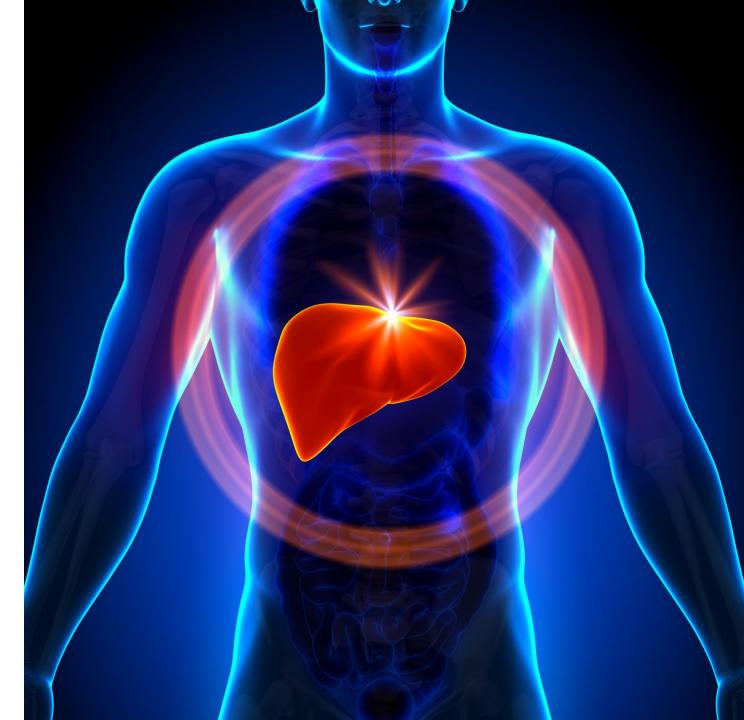


Data anticipated in 2023 A pathway to Accelerated Approval



Financials

Aymeric Le Chatelier





Financials

Transaction aligned to strategy





Commitment to invest in R&D supported by SG&A efficiencies



€3bn cumulative firepower for pipeline expansion by 2024

Lower SG&A costs as a % of total sales - driven by focus & optimization

Higher R&D costs as a % of total sales - driven by external-innovation strategy Excludes the sale of any assets

Based on net debt below 2.0x EBITDA



Financials

Transaction aligned to strategy



Upfront payment of €120m

Regulatory, commercial, and sales-based **milestone payments**: up to around €360m

Double-digit royalties of up to 20%

Equity investment of €28m representing an 8% shareholding of GENFIT

Anticipated **peak sales** of around €500m

Expected **dilution** over the near term from R&D and pre-launch expenses

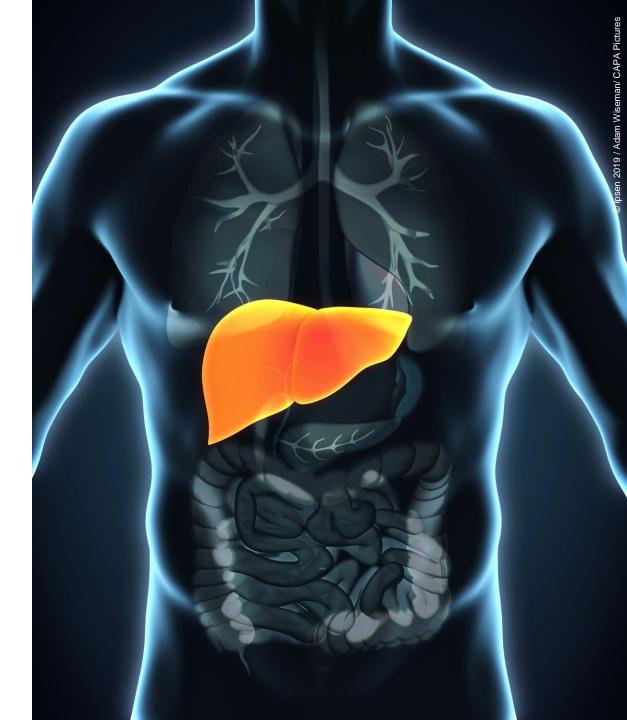
No material impact on funding available for further transactions

In line with medium-term outlook and strategic focus on building the pipeline through external innovation



Conclusion

David Loew





Questions





THANK YOU



Craig Marks

Vice President, Investor Relations

+44 7564 349 193 craig.marks@ipsen.com



Adrien Dupin de Saint-Cyr

Investor Relations Manager

+33 6 64 26 17 49 adrien.dupin.de.saint.cyr@ipsen.com









