



**Diana**  
Living with post-stroke spasticity  
Sintra, Portugal



# Q1 2021 Sales Update

22 April 2021

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- This presentation includes only summary information and does not purport to be comprehensive. Forward-looking statements, targets and estimates contained herein are for illustrative purposes only and are based on management's current views and assumptions. Such statements involve known and unknown risks and uncertainties that may cause actual results, performance or events to differ materially from those anticipated in the summary information. Actual results may depart significantly from these targets given the occurrence of certain risks and uncertainties, notably given that a new product can appear to be promising at a preparatory stage of development or after clinical trials but never be launched on the market or be launched on the market but fail to sell notably for regulatory or competitive reasons. The Group must deal with or may have to deal with competition from generic that may result in market share losses, which could affect its current level of growth in sales or profitability. The Company expressly disclaims any obligation or undertaking to update or revise any forward-looking statements, targets or estimates contained in this presentation to reflect any change in events, conditions, assumptions or circumstances on which any such statements are based unless so required by applicable law.
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- The implementation of the strategy has to be submitted to the relevant staff representation authorities in each country concerned, in compliance with the specific procedures, terms and conditions set forth by each national legislation.
- In those countries in which public or private health cover is provided, the Group is dependent on prices set for drugs, pricing and reimbursement regime reforms and is vulnerable to the potential withdrawal of certain drugs from the list of reimbursable products by governments, and the relevant regulatory authorities in its locations. In light of the economic crisis caused by the COVID-19 pandemic, there could be increased pressure on the pharmaceutical industry to lower drug prices.
- The Group operates in certain geographical regions whose governmental finances, local currencies or inflation rates could erode the local competitiveness of the Group's products relative to competitors operating in local currency, and/or could be detrimental to the Group's margins in those regions where the Group's drugs are billed in local currencies.
- In a number of countries, the Group markets its drugs via distributors or agents: some of these partners' financial strengths could be impacted by changing economic or market conditions, including impacts of the COVID-19 pandemic, potentially subjecting the Group to difficulties in recovering its receivables. Furthermore, in certain countries whose financial equilibrium is threatened by changing economic or market conditions, including impacts of the COVID-19 pandemic, and where the Group sells its drugs directly to hospitals, the Group could be forced to lengthen its payment terms or could experience difficulties in recovering its receivables in full.
- The Group is also facing various risks and uncertainties inherent to its activities identified under the caption 'Risk Factors' in the Company's Universal Registration Document.
- All of the above risks could affect the Group's future ability to achieve its financial targets, which were set assuming reasonable macroeconomic conditions based on the information available today.

# Speakers



**David Loew**

Chief Executive Officer



**Aymeric Le Chatelier**

Chief Financial Officer  
(for Q&A)

# Q1 2021

## Encouraging top-line and pipeline progress

### Key highlights



**Total Sales** +5.5% to €659m

- **Specialty Care** +6.4% to €612m



**Regulatory EU approval**

- Cabometyx + nivolumab in 1L aRCC



**COVID-19**

- Limiting diagnoses, treatments and patient care



**Near term**

- **Cabometyx** 1L HCC data readout
- **Palovarotene** regulatory progress



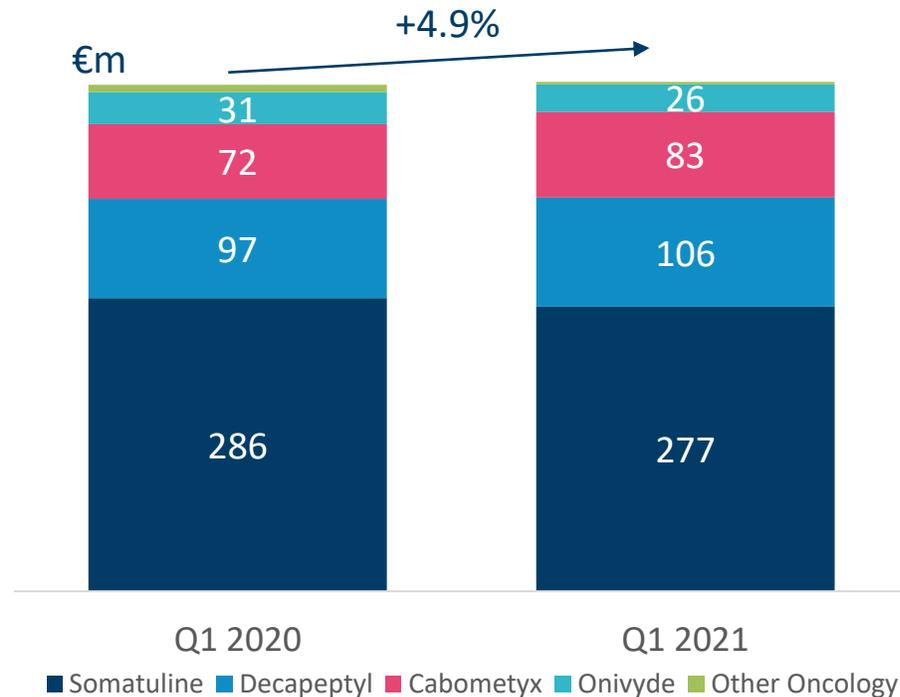
**Full-year guidance confirmed**

# Q1 2021 sales highlights

## Oncology

**+4.9%**

€495m: 75% of Total Sales



## COVID-19

limiting diagnoses and treatments



**+2.5%**, driven by North America (+5.1%)  
Some stocking in Europe in Q1 2020  
Continued share growth



**+12.0%**, driven by recovery in China  
Gaining market share  
Focusing on the 6m formulation



**+16.4%**  
Strong volumes across most geographies  
Approval in combination in 1L aRCC



**-6.9%**  
Particular adverse COVID-19 impact in the U.S.

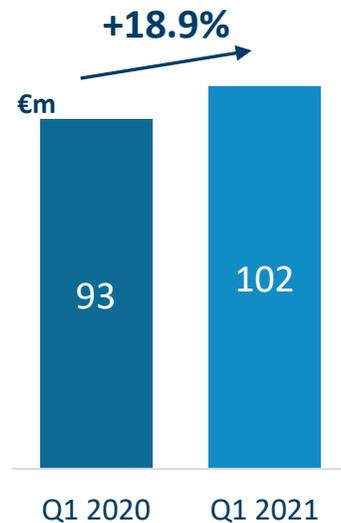
# Q1 2021 sales highlights



**+18.9%**

€102m: 15% of Total Sales

- Aesthetics driving the performance
- Therapeutics and Europe overall still impacted by the pandemic

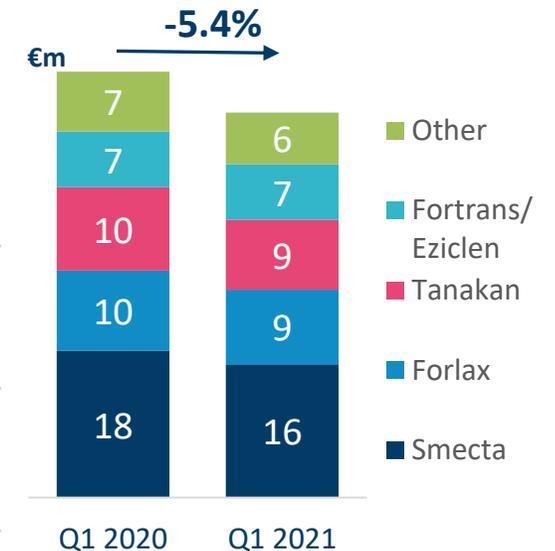


## Consumer Healthcare

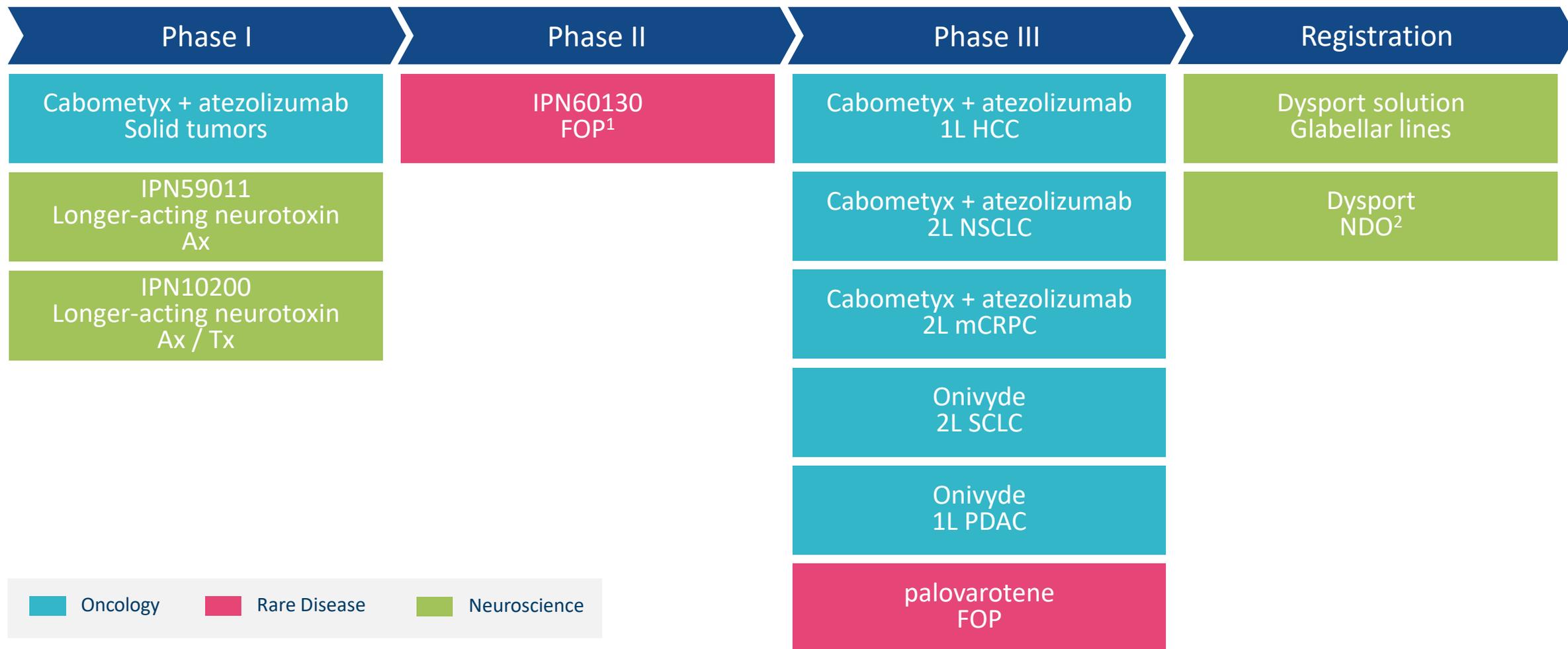
**-5.4%**

€47m: 7% of Total Sales

- Smecta -4.9%, driven by the slowdown of the diarrhea market
- Improving conditions in China
- Strategic review ongoing



# Pipeline



# FY 2021 guidance confirmed



## Sales growth

**> +4.0%** at CER

- Expected FY 2021 adverse currency impact of 2%, based on exchange rates at the end of Q1 2021



## Core Operating margin

**> 30.0%** of Total Sales

- Excluding any potential impact of incremental investments from external innovation

### Key assumptions:

- Somatostatin analog generic medicines
  - Phased launch of lanreotide generic medicine in Europe by mid-2021
  - Limited impact from potential launches of octreotide or lanreotide generic medicines in the US
- Assuming a progressive recovery from COVID-19 by H2 2021

# Focus. Together. For patients & society

Maximize  
*our brands*



Strengthen  
*pipeline*



Drive  
*efficiencies*



Focus on  
*culture*



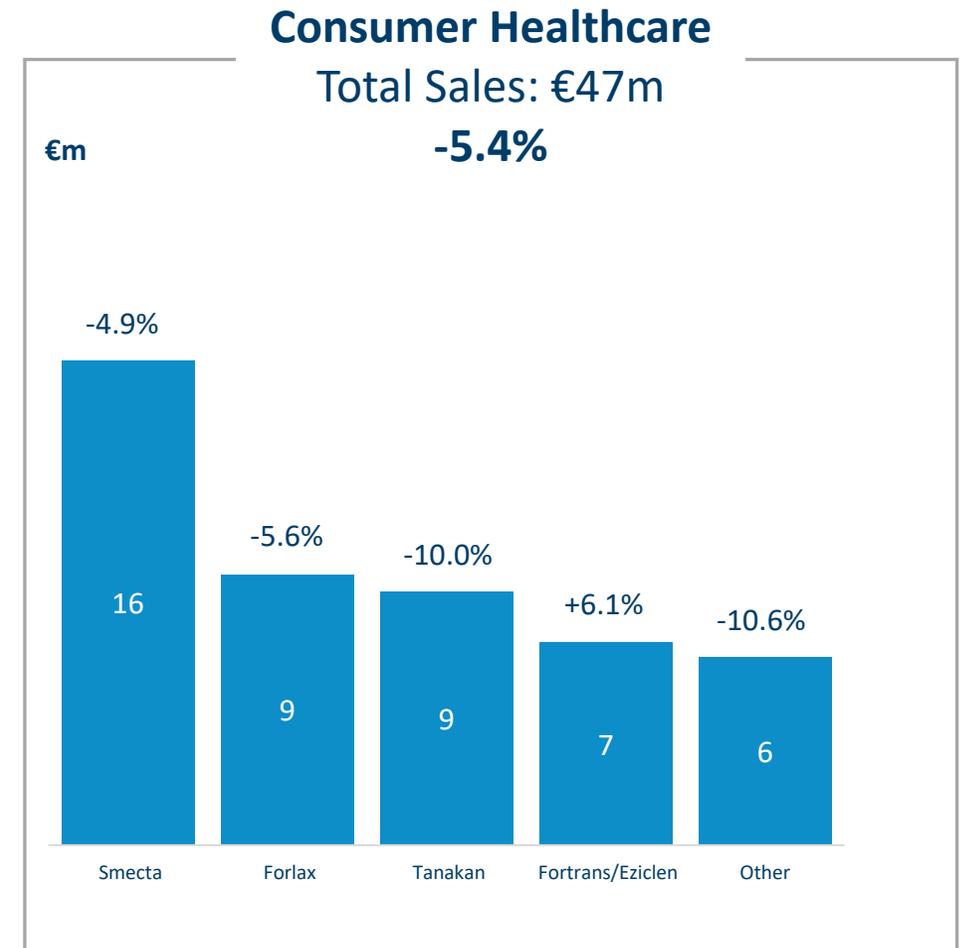
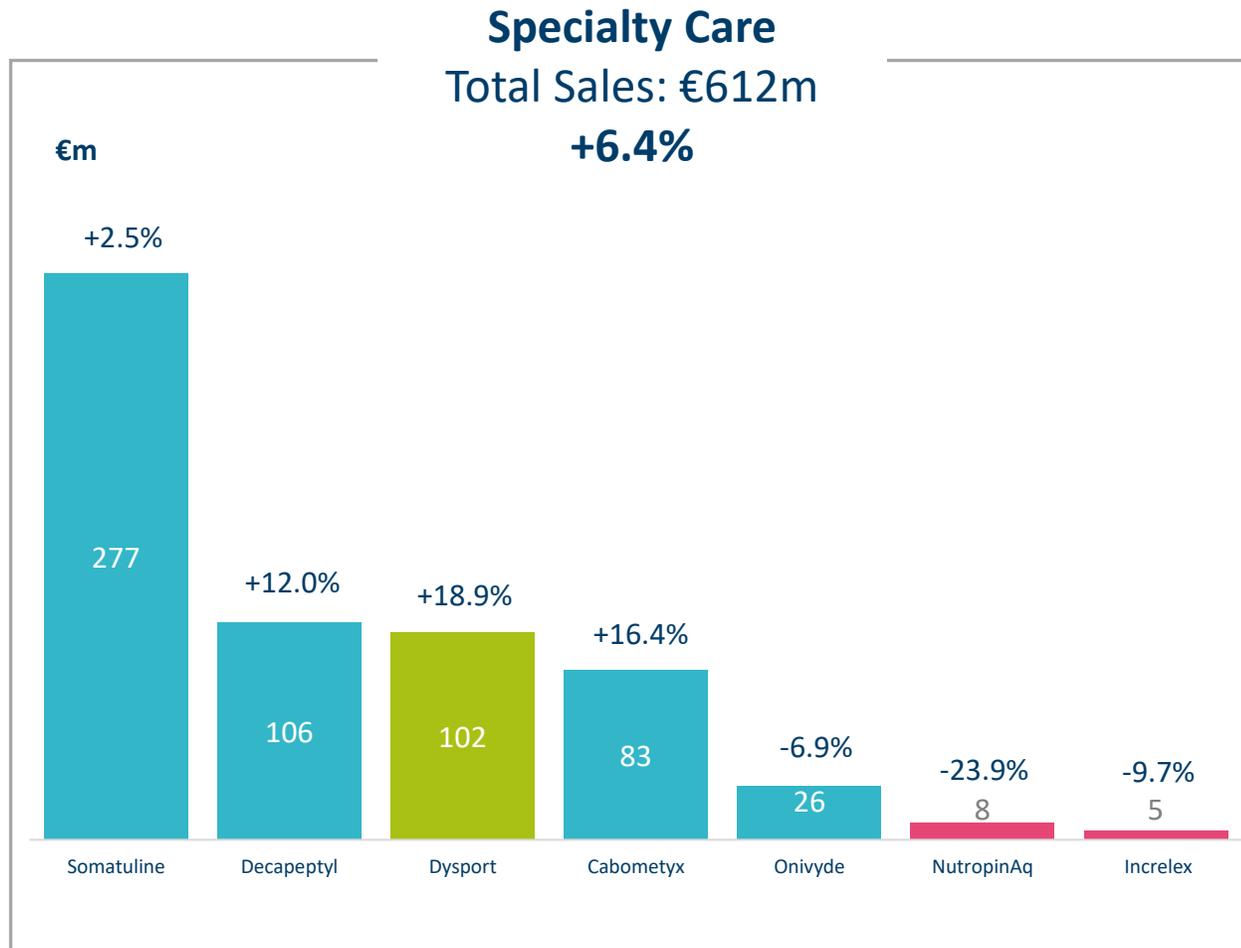
┌ Ronny  
Living with neuroendocrine tumors  
Ringwood, UK └

# Q&A



# APPENDIX

# Q1 2021 sales growth driven by Specialty Care



# Oncology

## Key ongoing clinical-trial highlights

Trial	Population	Patients	Design	Endpoints	Status
Cabometyx COSMIC 312 Phase III NCT03755791	1L HCC	740	Sorafenib or Cabometyx + atezolizumab or Cabometyx	Primary: PFS, OS Secondary: PFS single-agent Cabometyx arm	Recruiting  Data anticipated Q2 2021
Cabometyx CONTACT-01 Phase III NCT04471428	2L NSCLC	350	Docetaxel or Cabometyx + atezolizumab	Primary: OS Secondary: PFS, ORR, duration of response	Recruiting  Data anticipated 2023
Cabometyx CONTACT-02 Phase III NCT04446117	2L CRPC	580	Second novel hormonal therapy (abiraterone and prednisone or enzalutamide) or Cabometyx + atezolizumab	Primary: OS, PFS Additional endpoints: ORR, prostate-specific antigen response rate and duration of response	Recruiting  Data anticipated 2024
Cabometyx Phase Ib NCT03170960	Solid tumors	1,732	Cabometyx + atezolizumab	Primary: maximum tolerated dose / recommended dose, ORR Secondary: safety	Recruiting

**CRPC:** castration-resistant prostate cancer; **ORR:** objective response rate; **OS:** overall survival; **PFS:** progression-free survival.

# Oncology

## Key ongoing clinical-trial highlights

Trial	Population	Patients	Design	Endpoints	Status
Onivyde NAPOLI 3 Phase III NCT04083235	1L PDAC	750	Nab-paclitaxel + gemcitabine or Onivyde + 5-FU/LV + oxaliplatin	Primary: OS Secondary: PFS, ORR, safety	Recruiting  Data anticipated 2023
Onivyde RESILIENT Phase III NCT03088813	2L SCLC	461	Topotecan or Onivyde	Primary: OS Secondary: PFS, ORR, safety	Active, not recruiting  Data anticipated 2022

# Neuroscience

## Key ongoing clinical-trial highlights

Trial	Population	Patients	Design	Endpoints	Status
IPN59011 Ax LONG-SET Phase I NCT04736745	Moderate to severe upper facial lines	424	Dose escalation and dose finding versus Dysport or placebo	Primary: Safety Secondary: Efficacy	Recruiting
IPN10200 Ax LANTIC Phase I NCT04821089	Moderate to severe upper facial lines	424	Dose escalation and dose finding versus Dysport or placebo	Primary: Safety Secondary: Efficacy	Recruiting
IPN10200 Tx LANTIMA Phase I NCT04752774	Adult patients with upper limb spasticity	209	Dose escalation and dose finding versus Dysport or placebo	Primary: Safety Secondary: Efficacy	Recruiting

# Rare Disease

## Key ongoing clinical-trial highlights

Trial	Population	Patients	Design	Endpoints	Status
Palovarotene MOVE Phase III NCT03312634	FOP (chronic)	107	Palovarotene - 5mg QD and upon flare-up, 20mg QD for 28 days, followed by 10mg for 56 days	Primary: annualized change in new HO volume Secondary: subjects with new HO, number of body regions with HO, subjects with flare-ups, rate of flare-ups, safety	Active, not recruiting